

# LIFT SW

## Partnership Work in Gloucestershire

16<sup>th</sup> June 2008

Presented by:  
James Fulford

# The Next 20 Minutes...

1. LIFT SW RIEP

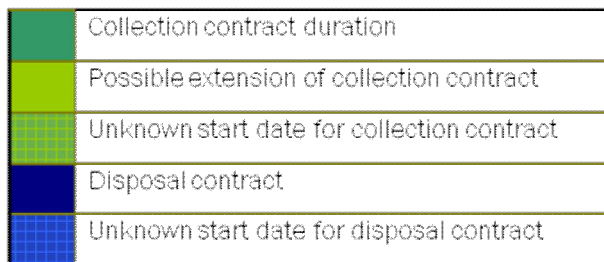
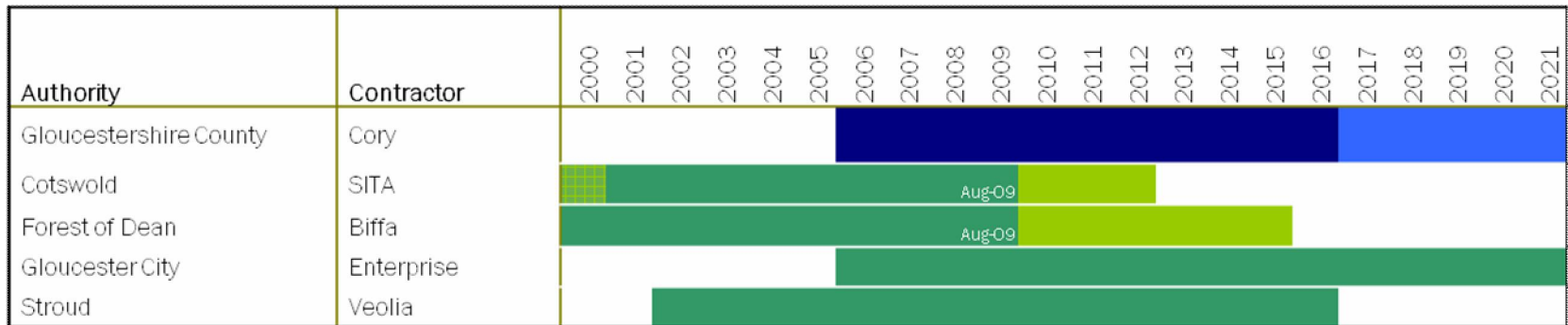
2. Previous Partnership Work

3. The Current Partnership Project

# LIFT SW RIEP – Waste Services Programme

- Regional outputs
  - Waste officer networks
  - Email news updates
  - Case studies
  - Framework contract to reduce costs and time to procure
  - Contract pipelines
  - Facility mapping

# Contract Pipeline Mapping





# LIFT SW RIEP – Waste Services Programme

- Authority support packages
  - Dorset
  - Gloucestershire
  - South Devon and Dartmoor
  - West of England
  - Wiltshire

# Tribal / Civica Partnership Work

## – Brief

*“ ... a study [...] to investigate the hypothesis that improved joint working in waste management can deliver significant efficiency savings ... ”*

## – Findings

- JWA or joint venture is preferred model
- Savings of £1.75 - £2M / annum
- But...
- Practical issues, prevent a rapid move

# Practical Issues

- Collection contracts don't co-terminate
- A staged approach recommended
  - Cheltenham, Cotswold, Forest of Dean and Tewkesbury
    - Gloucester contract runs to 2021, Stroud to 2016
  - This stage projected to deliver £0.45M / annum

# Tribal / Civica Recommendations

- That the arguments are compelling
- That the project will take significant time / £
- A detailed business case should be developed

# Eunomia Project

- Business Case
  - Where are the savings?
- What will the project costs be?
- What are the issues?
- What's the project timetable

# The Business Case

- Where are the savings?
  - Service management costs
  - Collection infrastructure cost
  - Collection service costs
  - Procurement
  - Finance
  - Productivity

# The Business Case

- What are the costs?
  - Ongoing costs
    - Workforce harmonisation
    - Support service costs
  - One-off costs
    - Project management / Officer time
    - External advice (legal, financial, technical)

# Project Structure

Data gather

Questionnaires

Officer interviews

Data validation

Business case modelling

Assumptions

Calculations

Business case validation

Officer scrutiny

Business case accepted

GWP

JIB

Executives

Project plan